SANTA CATALINA ISLAND CONSERVANCY CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2024 (WITH SUMMARIZED COMPARATIVE TOTALS FOR 2023)



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To be an exemplary steward of Island resources through a balance of conservation, education, and recreation.

SANTA CATALINA ISLAND CONSERVANCY MANAGEMENT DISCUSSION AND ANALYSIS FISCAL YEAR ENDED DECEMBER 31, 2024

MISSION

At the Catalina Island Conservancy, our mission is to be an exemplary steward of the Island's resources through a balance of conservation, education and recreation. While Catalina's rugged terrain and sweeping views attract nearly 1.2 million visitors each year, our work is rooted not in scenery, but in the responsibility to protect, restore and sustain the Island's unique ecosystems for future generations.

As stewards of 88% of the Island, we lead with purpose. Our conservation efforts prioritize managing fire risk, restoring native habitats and protecting plants and wildlife—including more than 60 species found nowhere else on Earth. As Los Angeles County's largest outdoor classroom, our education programs connect thousands of students and lifelong learners to nature, building understanding and inspiring future environmental champions. And through responsible recreation, we create meaningful, sustainable ways for people of all backgrounds and abilities to explore Catalina's wildlands.

The Catalina Island Conservancy remains committed to ensuring the Island endures as a rare place where people and nature thrive.

KEY HIGHLIGHTS

Now in my second year as president and CEO, I am proud of the significant, early accomplishments of this organization and the direction we are heading. The dedication of our staff to positioning the Conservancy as a model for island conservation has been and continues to be inspiring and impactful. With the full support of our board of directors, we are implementing the long-term goals outlined in our strategic plan, A Timeless Place, An Endless Purpose. That momentum is being reinforced through master planning, a fundraising campaign, a business evaluation process and staff capacity building to ensure we're prepared to meet the future with focus and confidence.

We've initiated organizational change management work to support our team, deepen internal alignment and strengthen the culture that will carry us forward. We are also assessing our infrastructure through a master planning process, setting our sights on modernized facilities that showcase our important work. And from 2023 to 2024, we saw significant and record growth with membership increasing by 27% and development revenue rising by 48% - all the result of new scaled investments in development programs and the planning of a comprehensive, multiyear campaign.

At the center of all this work is our core mission.

As climate change, biodiversity loss and wildfire threats continue to reshape natural systems across California, the Conservancy has remained focused on protecting the Island for the benefit of nature and people alike. Our work deepened our commitment to science-driven solutions, community-centered stewardship, and a future defined by resilience and collaboration.

In 2024, the Catalina Island Restoration Project advanced its landscape-level initiative to regenerate native ecosystems and build resilience across the Island. The Conservancy developed a comprehensive restoration plan, hosted a public forum and community conversations, and welcomed elected officials and regional leaders to the Island to build momentum and statewide support. More than 60 letters of support from elected officials and community organizations helped accelerate our pace and elevate our visibility to move forward on this monumental project.

The Conservancy also expanded its outreach programs, inspiring more than 5,000 students and lifelong learners across Southern California. One such program included the Catalina Overnight Experience. Young explorers discovered Catalina Island in a new way. For many, this was their first boat ride, their first night outdoors and their first time realizing that adventure is within reach.

Recreational infrastructure also saw significant enhancements. More than 10 miles of trail systems were restored, ensuring safer and more accessible amenities for visitors and residents alike. Additionally, crews cleared and maintained more than 350 miles of roads and 165 miles of trails, improving access to the island's interior. New partnerships at White's Landing and Cherry Cove expanded high-quality recreational opportunities. In total, more than 100,000 children, youth and families engage with our land and resources through camps and coves around the Island.

To bolster wildfire prevention efforts, the Conservancy collaborated with local and regional partners, removing brushes across more than 700 acres and treating more than 150 acres of highly flammable invasive species.

Though the Island faces mounting challenges from climate change, invasive species and wildfire, the Catalina Island Conservancy remains steadfast in its mission of conservation, education and recreation.

FINANCIAL STATEMENT OVERVIEW

The Conservancy's Consolidated Statement of Activities highlights a variety of revenue sources, including traditional philanthropic support through contributions with and without donor restrictions. In addition, the Conservancy generates revenue through mission-driven operations, such as land-lease agreements with tenants who offer educational experiences and operate camps on the Island. Other mission-related income streams include recreational activities like Eco Tours, interior access permits, admissions to the Wrigley Memorial & Botanic Garden, as well as airport access and transportation fees.

Total Revenues also reflect the performance of the Conservancy's investment portfolio, which is composed primarily of endowment assets. Investment-related revenue includes dividend and interest income, along with realized and unrealized gains and losses driven by market activity throughout the year.

These funding sources, together with annual endowment distributions, enable the Conservancy to support a wide range of mission-aligned programs and activities. These include wildlife and plant conservation initiatives, educational programming, and recreational offerings such as the Island's extensive hiking trail system and Eco Tours. In addition to programmatic investments, the Conservancy incurs significant functional and capital expenditures each year to maintain its infrastructure, including over 200 miles of roads, 165 miles of hiking trails, the Airport in the Sky, multiple buildings, and a fleet of vehicles and heavy equipment critical to ensuring the safety and accessibility of Catalina Island.

FINANCIAL STATEMENT HIGHLIGHTS

In 2024, the Conservancy experienced a significant boost in total revenue, excluding investment revenue, with a 37% increase over 2023 driven by donor-restricted contributions in connection with the Island Restoration Project and lease collections, and including investment revenue, total revenue increased by \$3.5M. The Conservancy's expenses grew to \$21.9M in 2024 from \$19.4M in 2023, primarily due to the intensified focus on conservation program activities. Additionally, administrative and development fundraising expenses increased to support the expanded programmatic efforts.

In 2024, the Conservancy's net assets reached \$116.3M, marking a 6% increase from the previous year. The organization's total liabilities stand at \$3.3M against total assets of \$120M, resulting in a liability to asset ratio of 3%. This reflects an increase in total liabilities by \$840K compared to 2023. The Conservancy holds \$103.6M in net assets without donor restrictions and \$12.7M in net assets with donor restrictions.

Whitney Latorre

President and Chief Executive Officer

Whithey Latorre



INDEPENDENT AUDITORS' REPORT

Board of Directors Santa Catalina Island Conservancy Long Beach, California

Report on the Audit of the Consolidated Financial Statements Opinion

We have audited the accompanying consolidated financial statements of Santa Catalina Island Conservancy and subsidiary (the Conservancy) (a California nonprofit public benefit corporation), which comprise the consolidated statement of financial position as of December 31, 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Santa Catalina Island Conservancy, as of December 31, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are required to be independent of Santa Catalina Island Conservancy and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Santa Catalina Island Conservancy's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may not involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Santa Catalina Island Conservancy's internal control.
 Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 consolidated financial statements.
- Conclude whether in our judgement there are conditions or events, considered in the aggregate
 that raise substantial doubt about Santa Catalina Island Conservancy's ability to continue as a
 going concern for a reasonable period of time.

We are required to communicate with those charged with governance, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Other Matters

Report on Summarized Comparative Information

The accompanying summarized comparative information of the Conservancy as of and for the year ended December 31, 2023, and the related notes, are derived from the Conservancy's audited consolidated financial statements as of and for the year ended December 31, 2023. We expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated July 12, 2024. The summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent, in all material aspects, with the audited consolidated financial statements from which it has been derived.

Other Information – Management's Discussion and Analysis

Management is responsible for the other information included in the annual report. The other information comprises the management's discussion and analysis but does not include the basic consolidated financial statements and our auditors' report thereon. Our opinions on the basic consolidated financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic consolidated financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic consolidated financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Irvine, California July 11, 2025

SANTA CATALINA ISLAND CONSERVANCY CONSOLIDATED STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2024

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2023)

	2024	2023
ASSETS		
Cash and Cash Equivalents	\$ 15,378,509	\$ 4,055,546
Investments	58,269,758	68,360,963
Receivables, Net	1,549,542	931,902
Pledges Receivable	5,222,281	3,136,120
Inventory	148,643	255,910
Prepaid Expenses and Other Assets	466,950	513,194
Deferred Rent Receivable	582,344	527,645
Operating Right of Use Asset	686,653	934,938
Property and Equipment, Net	37,245,412	33,819,259
Total Assets	\$ 119,550,092	\$ 112,535,477
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts Payable	\$ 804,302	\$ 333,039
Accrued Liabilities	1,223,244	932,250
Lease Liability - Operating	672,075	917,676
Deferred Revenue	560,704	237,781
Total Liabilities	3,260,325	2,420,746
COMMITMENTS AND CONTINGENCIES	-	-
NET ASSETS		
Without Donor Restrictions	103,623,406	99,593,676
With Donor Restrictions	12,666,361	10,521,055
Total Net Assets	116,289,767	110,114,731
Total Liabilities and Net Assets	\$ 119,550,092	\$ 112,535,477
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SANTA CATALINA ISLAND CONSERVANCY CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2024

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2023)

					Totals				
		ithout Donor		With Donor		2024		2022	
REVENUES, SUPPORT, AND GAINS		Restrictions		Restrictions		2024		2023	
Revenues									
Airport/Bus	\$	445,130	\$	-	\$	445,130	\$	513,900	
Contributions		2,644,370		5,604,329		8,248,699		5,981,921	
Contributed Nonfinancial Assets		2,500,965		-		2,500,965		70,703	
Interior Access		1,008,144		-		1,008,144		961,181	
Eco Tours		1,384,022		_		1,384,022		1,405,289	
Leases		5,131,224		_		5,131,224		4,330,265	
Memberships		468,938		-		468,938		308,730	
Special Events, Net		545,202		-		\$545,202		450,708	
Wrigley Memorial and Botanic Garden		520,579		_		520,579		566,752	
Unrealized Pension Change		59,344		_		59,344		(127,794)	
Retail Sales - Visitor Center		772,425		_		772,425		903,046	
Other		519,857		_		519,857		410,151	
Total Revenues		16,000,200		5,604,329		21,604,529		15,774,852	
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Investment Return, Net									
Dividends and Interest		1,942,964		26,229		1,969,193		1,372,732	
Net Realized and Unrealized Gains									
on Securities		4,681,454		104,876		4,786,330		7,761,148	
Investment Expenses		(234,147)		(3,483)		(237,630)		(294,871)	
Total Investment Returns, Net		6,390,271		127,622		6,517,893		8,839,009	
Total Revenues and Investments									
Returns, Net		22,390,471		5,731,951		28,122,422		24,613,861	
Net Assets Released from Restrictions		3,586,645		(3,586,645)					
Total Revenues, Support, and Gains		25,977,116		2,145,306		28,122,422		24,613,861	
EXPENSES									
Program Services									
Recreation Services and Activities		3,492,107		-		3,492,107		4,505,551	
Conservation		3,333,379		-		3,333,379		3,231,264	
Educational Outreach		2,474,239		-		2,474,239		1,461,926	
Interior Access/		F 740 400				E 740 400		4.045.047	
Maintenance/Management		5,742,168		_		5,742,168		4,815,017	
Total Program Services		15,041,893		-		15,041,893		14,013,758	
Supporting Services									
Administrative		4,399,883		-		4,399,883		3,833,437	
Development/Fundraising		2,505,610		_		2,505,610		1,532,114	
Total Supporting Services	-	6,905,493		_		6,905,493		5,365,551	
Total Expenses		21,947,386				21,947,386		19,379,309	
INCREASE IN NET ASSETS		4,029,730		2,145,306		6,175,036			
								5,234,552	
Net Assets - Beginning of Year		99,593,676		10,521,055	_	110,114,731		104,880,179	
NET ASSETS - END OF YEAR	\$	103,623,406	\$	12,666,361	\$	116,289,767	\$	110,114,731	

SANTA CATALINA ISLAND CONSERVANCY CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2024 (WITH SUMMARIZED COMPARATIVE TOTALS FOR 2023)

			Program Service	s			Supporting Service				
	Recreation Services and Activities	Conservation	Educational Outreach	Interior Access/ Maintenance/ Management	Total Program Services	Administrative	Development/ Fundraising	Total Supporting Services	2024	2023	
Accounting	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 199,140	
Computer/IT	8,437	2,309	17,010	31,512	59,268	1,105,043	92,223	1,197,266	1,256,534	984,511	
Depreciation	519,442	40,981	10,286	889,639	1,460,348	198,962	-	198,962	1,659,310	1,670,300	
Insurance	130,427	23,331	5,562	240,330	399,650	84,842	23	84,865	484,515	448,597	
Legal	-	79,179	-	234,022	313,201	51,339	2,851	54,190	367,391	340,427	
Other	363,080	14,110	6,334	37,410	420,934	36,826	51,279	88,105	509,039	731,838	
Professional Development	2,731	17,632	12,779	24,885	58,027	111,568	8,000	119,568	177,595	57,119	
Professional Fees	-	215,909	331,471	145,860	693,240	439,177	640,639	1,079,816	1,773,056	2,059,116	
Promotion	20,910	92,901	244,008	38,386	396,205	144,208	193,186	337,394	733,599	371,504	
Property Taxes	24,926	493	-	21,840	47,259	60,054	-	60,054	107,313	82,633	
Recruiting	-	1,365	10,139	-	11,504	217,507	-	217,507	229,011	219,266	
Rent	-	-	75,840	143,842	219,682	181,186	-	181,186	400,868	261,489	
Repairs/Maintenance	25,391	(3,596)	9,093	1,260,699	1,291,587	61,531	27,700	89,231	1,380,818	2,029,451	
Salaries/Benefits	2,224,649	2,196,292	1,568,952	2,289,511	8,279,404	1,613,325	1,387,394	3,000,719	11,280,123	8,498,066	
Supplies/Operating	158,627	636,481	146,561	179,833	1,121,502	49,404	525,855	575,259	1,696,761	1,140,569	
Telephone/Utilities	13,487	15,992	36,204	204,399	270,082	44,911	1,078	45,989	316,071	285,283	
Total Expenses by Function	3,492,107	3,333,379	2,474,239	5,742,168	15,041,893	4,399,883	2,930,228	7,330,111	22,372,004	19,379,309	
Less: Cost of Direct											
Benefits to Donors	-	-	-	-	-	-	(424,618)	(424,618)	(424,618)	-	
Total Expenses per											
Statement of Activities	\$ 3,492,107	\$ 3,333,379	\$ 2,474,239	\$ 5,742,168	\$ 15,041,893	\$ 4,399,883	\$ 2,505,610	\$ 6,905,493	\$ 21,947,386	\$ 19,379,309	

SANTA CATALINA ISLAND CONSERVANCY CONSOLIDATED STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 2024

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2023)

	 2024	 2023
CASH FLOWS FROM OPERATING ACTIVITIES	 _	_
Increase In Net Assets	\$ 6,175,036	\$ 5,234,552
Adjustments to Reconcile Increase (Decrease) in Net Assets		
to Net Cash and Cash Equivalents Provided (Used) by		
Operating Activities:		
Depreciation	1,659,310	1,670,300
Loss (Gain) on Disposal of Equipment	(76,396)	(99,695)
Realized (Gains) Losses on Investments, Net	(7,001,991)	(1,910,295)
Unrealized (Gains) Losses on Investments, Net	2,215,661	(5,850,853)
Unrealized Pension Change	140,780	359,808
Noncash Contribution of Marketable Securities	(90,588)	(76,901)
Proceeds from Sale of Marketable Securities	90,588	76,901
Contribution of Property and Equipment	(2,500,000)	(11,910)
Pledges Received	(4,120,000)	(4,100,000)
Discount on Pledges	180,589	317,868
Pledges Written Off	2,500	-
Change in Allowance for Credit Losses	(5,042)	59,466
Deferred Rental Income	(54,699)	198,559
Noncash Lease Expense	2,684	(21,939)
Changes in Operating Assets and Liabilities:		
(Increases) Decreases in:		
Accounts Receivable	(612,598)	1,000,034
Interest Receivable	-	57,301
Inventory	107,267	22,237
Prepaid Expenses and Other Assets	(94,536)	(299,284)
Increases (Decreases) in:		
Accounts Payable	471,263	(152,595)
Accrued Liabilities	290,994	(235,932)
Deferred Revenue	322,923	(28,995)
Net Cash and Cash Equivalents Used by	 	
Operating Activities	(2,896,255)	(3,791,373)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of Investments	(10,764,408)	(39,445,243)
Sales and Maturities of Investments	25,641,943	39,229,517
Purchases of Property and Equipment	(2,585,463)	(722,628)
Proceeds from Sales of Property and Equipment	76,396	103,445
Net Cash and Cash Equivalents	 70,000	 100,440
Provided (Used) by Investing Activities	12,368,468	(834,909)
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SANTA CATALINA ISLAND CONSERVANCY CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) YEAR ENDED DECEMBER 31, 2024

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2023)

	2024	2023
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from Pledges Net Cash and Cash Equivalents Provided by Financing Activities	\$ 1,850,750 1,850,750	\$ 650,000 650,000
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	11,322,963	(3,976,282)
Cash and Cash Equivalents - Beginning of Year	4,055,546	8,031,828
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 15,378,509	\$ 4,055,546
SUPPLEMENTAL DISCLOSURES OF NONCASH FINANCING AND INVESTING ACTIVITIES Donated Property and Equipment	\$ 2,500,000	\$ 11,910

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Nature of Activities

The Santa Catalina Island Conservancy (the Conservancy) is a charitable private operating foundation organized in 1972 for the purpose of owning and preserving 88% of Santa Catalina Island in its natural state while providing appropriate access to the general public. Effective January 1, 2010, the Conservancy elected to terminate its tax-exempt private foundation status and operate as a tax-exempt public charity. The Conservancy maintains approximately 42,000 acres, including more than 60 miles of rugged shoreline, 50 miles of biking and 165 miles of hiking opportunities within its road and trail system. The Conservancy conducts educational outreach through various programs for children and adults, its Wrigley Memorial & Botanic Garden, and guided experiences in the Island's wildlands. In addition to the Garden facility, the Conservancy also operates Airport in the Sky, housing, offices, and its flagship facility, the Trailhead visitor center. Twenty miles from the mainland, the Island is a treasure trove of historical and archaeological sites. It also contains numerous rare and endangered animals and plants. The Island is home to more than 60 species that are found only on Catalina. The Conservancy manages a variety of conservation, ecological restoration, education, and recreation programs, with a vision for a beautifully functioning Island ecosystem for all to enjoy. The mission of the Catalina Island Conservancy is to be an exemplary steward of Island resources through a balance of conservation, education, and recreation.

Upon the formation of the Conservancy, a contribution of \$5,804,324 was received. The portion of this contribution relating to land and marketable securities totaling \$5,150,024 is permanently restricted by the donor and is not available for expenditure by the Conservancy and is, therefore, classified as net assets with donor restrictions. Income generated by marketable securities is available for the unrestricted use of the Conservancy.

In 2012, the Conservancy purchased the Catherine Hotel in Avalon, California, through a wholly owned subsidiary (Catherine, LLC). This property was purchased with the intention of relocating the Conservancy's customer facing functions to a more prominent location within Avalon. This flagship facility called Trailhead opened in 2019. The consolidated financial statements reflect a consolidation of the activities of the Conservancy and Catherine, LLC.

Basis of Presentation

The accompanying consolidated financial statements are presented using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). References to the ASC hereafter refer to the Accounting Standards Codification established by the Financial Accounting Standards Board (FASB) as the source of authoritative GAAP.

Principles of Consolidation

The consolidated financial statements include the accounts of the Conservancy and Catherine, LLC, a related California corporation. In accordance with FASB Accounting Standards Codification (ASC) 958-810-50, *Reporting of Related Entities by Not-for-Profit Organizations*, this related entity has been consolidated with the Conservancy. All material intercompany transactions have been eliminated.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Statement Presentation

The Conservancy's consolidated financial statements are presented in conformity with FASB Accounting Standards Update (ASU) 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* Under ASU 2016-14, the Conservancy is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Descriptions of the two net asset categories are as follows:

Net Assets Without Donor Restrictions – Net assets without donor restrictions are net assets that are not subject to donor-imposed restrictions, including the carrying value of all unrestricted physical properties (land, building, and equipment). Items that affect (i.e., increase or decrease) this net asset category include revenue, principally contributions; fees related to expenses associated with core programs, such as the airport, interior access, and facilities management of the Conservancy; lease revenue; and investment income.

Net Assets With Donor Restrictions – Net assets with donor restrictions are net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity but permit an organization to use or expend part or all of the income derived from the contribution. Donor-imposed restrictions are released when a restriction expires (that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both).

Cash and Cash Equivalents

For purposes of reporting cash flows, the Conservancy considers all highly liquid investments with an original maturity of three months or less at the date of purchase to be cash and cash equivalents.

<u>Investments</u>

Marketable securities include equity securities, mutual funds, U.S. government securities, corporate debt securities, and asset- and mortgage-backed securities. Equity securities are reported at fair value based on the closing price reported on the active market where the individual securities are traded. Mutual funds are reported at fair value based on quoted net asset values of shares as reported by the fund. Fixed income securities composed of U.S. government securities, corporate debt securities, and asset- and mortgage-backed securities are reported at fair value, which are valued using a market approach on yields currently available on comparable securities of issuers with similar credit ratings. Realized and unrealized gains and losses of the investments are reflected in the consolidated statement of activities.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Accounts Receivable and Allowance for Credit Losses

Accounts receivable and notes receivable are stated at the amount that management expects to collect from outstanding balances. The Conservancy extends credit to customers in the normal course of business for certain of its programs. Management establishes an allowance for credit losses to present the net amount of accounts receivable expected to be collected. The allowance represents the estimate of expected credit losses based on historical experience, current economic conditions, and certain forward-looking information. Management determined that the allowance for credit losses was insignificant as of December 31, 2024 and 2023, and there was no material activity related to the allowance for credit losses for the years then ended.

<u>Inventory</u>

Inventory consists primarily of merchandise held for resale at the Trailhead visitor center, which opened to the public in April 2019. The inventory is stated at the lower of cost or net realizable value and is valued using the first-in, first-out method (FIFO).

Pledges Receivable

Pledges receivable or unconditional promises to give are recognized as contributions in the consolidated statement of activities in the period when a donor makes a promise to give. Pledges receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the consolidated statements of activities. An allowance for uncollectible promises to give is provided based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectible.

Use of Estimates in the Preparation of Consolidated Financial Statements

The preparation of consolidated financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and the reported amounts of revenue and expenses during the reported period. Accordingly, actual results could differ from those estimates.

Concentration of Credit Risk

The Conservancy places its temporary cash in a high-credit-quality Federal Deposit Insurance Corporation insured financial institution. The Conservancy has exposure to credit risk to the extent that its cash exceeds the amount covered by federal deposit insurance. As of December 31, 2024 and 2023, the amount of uninsured cash balances at this institution totaled approximately \$4,247,000 and \$2,518,000, respectively.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property and Equipment

Property and equipment are stated at cost at the date of purchase or at estimated fair value at the date of donation. The Conservancy follows the practice of capitalizing all expenditures for individual items in excess of \$5,000. Property and equipment are depreciated using the straight-line method over the following estimated useful lives:

Buildings and Improvements	5 to 40 Years
Furniture and Fixtures	5 to 8 Years
Machinery and Equipment	3 to 20 Years
Automobiles and Trucks	4 to 10 Years
Airport Runway	40 Years
Educational Art Collection	Not Applicable

The cost of maintenance, repairs, and minor replacements is charged to expense as incurred. Major replacements and betterments of properties are capitalized.

The cost of property replaced, retired, or otherwise disposed of is removed from property and equipment accounts, and the related accumulated depreciation is removed from depreciation accounts; any resulting gain or loss is included in revenues and expenses.

The Conservancy has capitalized its collection of educational art since its inception. If purchased, items accessioned into the collection are capitalized at cost, and, if donated, they are capitalized at their fair value on the accession date (the date on which the item is accepted by a committee that includes members of the board of directors). Gains or losses on the deaccession of collection items are classified on the consolidated statement of activities as net assets without or with donor restrictions depending on donor restrictions, if any, placed on the item at the time of accession.

Property and equipment are reviewed for impairment whenever events or changes in business circumstances indicate that the carrying value of the assets may not be recoverable. Impairment losses are recognized if expected future cash flows from the assets are less than their carrying values.

Contributions and Special Events Revenue Recognition

We recognize contributions when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributions and Special Events Revenue Recognition (Continued)

A portion of our revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when we have incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the consolidated statement of financial position. We received cost reimbursable grants of \$-0- and \$308,949 that have not been recognized at December 31, 2024 and 2023, respectively, because qualifying expenditures have not yet been incurred. No amounts have been received in advance under our federal and state contracts and grants.

Special events revenue is comprised of an exchange element based upon the direct benefits donors receive and a contribution element for the difference. We recognize special events revenue equal to the fair value of direct benefits to donors when the special event takes place. We recognize the contribution element of special event revenue immediately, unless there is a right of return if the special event does not take place.

Contributed Nonfinancial Assets

Contributed nonfinancial assets include donated professional services, donated equipment, and other in-kind contributions which are recorded at the respective fair values of the goods or services received. Contributed goods are recorded at fair value at the date of donation.

Program Service Fees and Other Revenues

Program service fees are reported at the amount that reflects the consideration to which the Conservancy expects to be entitled in exchange for providing services to their program participants. Performance obligations are determined based on the nature of the services provided by the Conservancy. Revenue for performance obligations satisfied at a point in time is recognized when the performance obligation is satisfied. Revenue for performance obligations satisfied over time is recognized ratably over the months in the period over which the performance obligation is satisfied. The Conservancy believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation.

The Conservancy's program service revenues relate to the operation of an airport terminal, operation of a bus service, permits for interior access on the island, eco tours, Conservancy memberships, access to the Wrigley Memorial and Botanic Garden, and visitor center retail sales. Certain of these programs include options for single use or single day purchases, which are recognized at a point in time on the date of use, or annual permits and memberships, which are recognized ratably over the 12-month period as the performance obligation is satisfied. Visitor Center retail sales are recognized at the point of sale. Payments received prior to satisfaction of the Conservancy's performance obligation are reported as deferred revenue on the consolidated statement of financial position.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Allocation of Expenses

The costs of providing various programs and activities have been summarized on a functional basis in the consolidated statement of activities. Costs are principally charged to their functional area based on the underlying activities that those costs support. Departments are established in accordance with their functional activities, and costs within those departments are generally reported in those functional areas. Since most employees provide support to a single activity throughout the year, including the oversight of third-party vendors, those costs remain reported in that functional activity. There are some exceptions to this rule in regard to a small number of employees and centralized costs, the benefits of which span multiple functions. Accordingly, these costs have been allocated among the programs and supporting services benefited. These costs include central office expenses; certain executive salaries, benefits, and taxes; and pension, insurance, and computer expenses.

The method used to allocate portions of these expenses from administrative support to program services and development/fundraising was based on either developing estimates of underlying activities tied to the specific expenses, where possible, or evenly across all cost centers where underlying activity was difficult to estimate.

The major programs of the Conservancy are as follows:

Recreation Services and Activities include expenses associated with providing guest services and tours, volunteer activities, airport activities, operation of the Trailhead visitor center, and hiking trail maintenance.

Conservation Programs reflect expenses associated with plant and wildlife management programs.

Educational Outreach includes expenses incurred to deliver programming to both local and visiting children, adults (via naturalist training), and local families, which are in addition to the operational expenses of the Wrigley Memorial and Botanic Garden.

Interior Access/Maintenance/Management reflects a variety of expenses associated with providing access to the island and maintaining its infrastructure, including the maintenance of roads, buildings, and vehicles needed to deliver program and emergency response services, as well as property management expenses.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The Conservancy is operating as a tax-exempt public charity under Sections 501(c)(3) and 509(a)(2) of the Internal Revenue Code (IRC) and Section 23701d of the California Revenue and Taxation Code.

In December 2009, the Conservancy elected to terminate its private foundation status under Section 507(b)(1)(B) of the IRC. After the end of the 60-month period, in April 2015, the Conservancy was notified by the Internal Revenue Service that it met the requirements of IRC Section 509(a)(1). The Conservancy was classified as a public charity effective January 1, 2010.

For the five years ended December 31, 2014, the Conservancy was required to file Form 990-PF, Return of Private Foundation, and elected to pay the federal excise tax on its net investment income under IRC Section 4940. Beginning with the year ended December 31, 2015, during which its status as a public charity was confirmed, the Conservancy was required to file Form 990. The Conservancy's tax years from 2021 to 2024 are open to review for federal tax purposes, and tax years from 2020 to 2024 are open to review for state tax purposes.

The Conservancy follows the accounting for uncertainty in income taxes as recognized in a nonpublic entity's financial statements. It details how entities should recognize, measure, present, and disclose uncertain tax positions that have been or are expected to be taken. As such, financial statements will reflect the expected future tax consequences of uncertain tax positions presuming the taxing authorities' full knowledge of the position and all relevant facts. There was no impact to the Conservancy's consolidated financial statements as a result of these provisions.

Related-Party Transactions

During 2024 and 2023, the Conservancy purchased goods and services, primarily fuel for vehicle use and catering-related services, from businesses controlled by certain board members. Additionally, the Conservancy received fees for services rendered, primarily for the use of roads on Conservancy property, from the same businesses. All such transactions are reviewed quarterly by a committee of the board of directors responsible for governance matters to verify no excess economic benefit is transmitted to the related party via those transactions. Affected board members are required to recuse themselves from discussions of such transactions.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Related-Party Transactions (Continued)

The following were totals of these transactions in 2024 and 2023:

	2024				2023
Purchase of Goods and Services	\$	281,081		\$	282,152
Fees Received for Services	\$	811.589		\$	892.515
1 000 1 1000 100 001 11000	Ψ	011,000		Ψ	002,010

Amounts owed to these businesses at December 31, 2024 and 2023 were \$-0- and \$9,030 respectively, and amounts owed from these businesses were \$158,904 and \$199,963, respectively.

Leases – Conservancy as Lessee

The Conservancy leases its facilities and certain equipment under noncancelable lease arrangements. The Conservancy determines if an arrangement is a lease at inception. In evaluating contracts to determine if they qualify as a lease, the Conservancy considers factors such as if the Conservancy has obtained substantially all of the rights to the underlying asset through exclusivity, if the Conservancy can direct the use of the asset by making decisions about how and for what purpose the asset will be used and if the lessor has substantive substitution rights. This evaluation may require significant judgment.

Operating leases are included in operating right-of-use (ROU) asset, and lease liability - operating on the accompanying consolidated statement of financial position. ROU assets represent the Conservancy's right to use an underlying asset for the lease term and lease liabilities represent the Conservancy's obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. As most of leases do not provide an implicit rate, the Conservancy uses a risk-free rate based on the information available at the commencement date in determining the present value of lease payments.

The operating lease ROU asset also includes any lease payments made and excludes lease incentives. The lease terms may include options to extend or terminate the lease when it is reasonably certain that the Conservancy will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

The Conservancy has elected to recognize payments for short-term leases with a lease term of 12 months or less as expense as incurred and these leases are not included as lease liabilities or right of use assets on the consolidated statement of financial position. The Conservancy has elected to separate nonlease components from lease components and accounts for each separate lease component and the nonlease component. The Conservancy's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Leases - Conservancy as Lessor

Revenue from lease payments is recognized under the accrual method. Lease payments are included in revenues as rents become due. Lease payments received in advance are deferred until earned. At the commencement of an operating lease, no revenue is recognized; subsequently, lease payments received by the Conservancy are recognized as revenue on the straight-line basis.

The Conservancy has elected to apply the practical expedient, which does not require contracts to be separated between lease and nonlease components.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying consolidated financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported net assets.

NOTE 2 LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure (that is, without donor or other restrictions limiting their use), within one year of the consolidated statement of financial position date comprise the following as of December 31:

	2024	2023
Cash and Cash Equivalents	\$ 4,479,896	2,492,113
Receivables (Net of Allowance for Credit Losses)	1,549,542	931,902
Pledges Receivable	200,000	100,000
Board-Approved Endowment Distributions	8,017,656	2,231,000
Total	\$ 14,247,094	\$ 5,755,015

The Conservancy's endowment funds consist of donor-restricted endowments and funds designated by the board as endowments. The majority of income from board-designated endowments is available for general use. Donor-restricted endowment funds are not available for general expenditure. The Conservancy's board-designated endowment of approximately \$61,000,000 is subject to annual spending rates of 5.0% as described in Note 12.

The Conservancy's policy is to designate a portion of any operating cash flow surplus to an operating reserve, the value of which was approximately \$5,400,000 as of December 31, 2024. The use of such reserve funds is approved by the board upon the request of management and is typically used for expenditures that are uncommon in nature.

NOTE 3 PLEDGES RECEIVABLE

Pledges are recorded at their estimated net realizable value, including discounts reflecting the estimated impact of the passage of time on pledges to be received over more than one year. As of December 31, 2024, pledges receivable are estimated to be collected in the following periods:

Year Ending December 31,	Amount		
2025	\$	1,855,750	
2026		1,605,000	
2027		1,605,000	
2028		400,000	
2029		255,000	
Total Pledges Receivable		5,720,750	
Less: Present Value Discount at Rates			
Ranging from 4.02% to 4.80%		(498,469)	
Net Pledges Receivable	\$	5,222,281	

NOTE 4 INVESTMENTS

Investments held by the Conservancy are as follows as of December 31:

	2024				2023				
		Cost		Fair Value		Cost		Fair Value	
Marketable Securities									
Equities	\$	9,598,999	\$	20,972,819	\$	11,829,009	\$	25,581,654	
Equity Mutual Funds		15,825,206		20,711,044		18,070,268		22,746,644	
Fixed Income Mutual Funds		17,150,466		16,585,894		20,550,700		20,032,664	
Asset- and									
Mortgage-Backed Securities		1_		1_		236		1	
Total Investments	\$	42,574,672	\$	58,269,758	\$	50,450,213	\$	68,360,963	

NOTE 5 PROPERTY AND EQUIPMENT

The Conservancy's property and equipment consist of the following as of December 31:

	2024	2023
Land	\$ 8,855,855	6,355,855
Buildings and Improvements	28,561,036	28,478,788
Machinery and Equipment	7,761,322	6,858,685
Automobiles and Trucks	3,824,581	3,756,368
Furniture and Fixtures	288,962	288,962
Educational Art Collection	176,605	172,565
Airport Runway/Road Improvements	7,477,715	7,477,715
Work in Progress	1,242,956	15,208
Total Property and Equipment	58,189,032	53,404,146
Less: Accumulated Depreciation	(20,943,620)	(19,584,887)
Property and Equipment, Net	\$ 37,245,412	\$ 33,819,259

Depreciation expense was approximately \$1,659,000 and \$1,670,000 for the years ended December 31, 2024 and 2023, respectively.

NOTE 6 SPECIAL EVENTS

Gross revenues for special events associated with the Conservancy's fundraising activities were as follows for the years ended December 31:

		2024	
	Conservancy	Other Special	
	Ball	Events	Total
Gross Revenues, Including Pledges	\$ 786,813	\$ 183,007	\$ 969,820
Costs of Direct Benefits to Donors, Including In-Kind Donations	(274,235)	(150,382)	(424,618)
Special Event Revenue, Net	<u>\$ 512,578</u>	\$ 32,625	\$ 545,202
		2023	
	Conservancy	Other Special	
	Ball	Events	Total
Special Event Revenue, Net	\$ 404,651	\$ 46,057	\$ 450,708

NOTE 7 FAIR VALUE

The Conservancy adopted FASB ASC 820-10, Fair Value Measurements and Disclosures - Overall, with respect to its financial assets and liabilities. FASB ASC 820-10 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy under FASB ASC 820-10 are described below:

Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical unrestricted assets or liabilities.

Level 2 – Quoted prices in markets that are not active, or inputs that are observable, either directly or indirectly for substantially the full term of the asset or liability.

Level 3 – Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (supported by little or no market activity).

The following table sets forth the Conservancy's financial assets and liabilities measured at fair value by level within the fair value hierarchy as of December 31, 2024 and 2023. As required by FASB ASC 820-10, assets and liabilities are classified in their entirety based on the lowest level of output that is significant to the fair value measurement.

		20)24			
	Total	Level 1	Lev	vel 2	Lev	el 3
Investments			•			
Equities	\$ 20,972,819	\$ 20,972,819	\$	-	\$	-
Equity Mutual Funds	20,711,044	20,711,044		-		-
Fixed Income Mutual Funds	16,585,894	16,585,894		-		-
Fixed Income Debt Securities	1_	-		1_		-
Total	\$ 58,269,758	\$ 58,269,757	\$	1	\$	-
)23			
	Total	Level 1	Lev	vel 2	Lev	el 3
Investments						
Equities	\$ 25,581,654	\$ 25,581,654	\$	-	\$	-
Equity Mutual Funds	22,746,644	22,746,644		-		-
Fixed Income Mutual Funds	20,032,664	20,032,664		-		-
Fixed Income Debt Securities	1			1		-
Total	\$ 68,360,963	\$ 68,360,962	\$	1	\$	-

Investments composed of equity securities are classified within Level 1 and valued at the closing price reported on the active market on which the individual securities are traded. Investments composed of equity mutual funds and fixed income mutual funds are classified within Level 1 and valued at the quoted net asset values of shares as reported by the fund.

NOTE 7 FAIR VALUE (CONTINUED)

Investments composed of U.S. government securities, corporate debt securities, and assetand mortgage-backed securities, and other debt securities are classified within Level 2 and valued using a market approach on yields currently available on comparable securities of issuers with similar credit ratings.

FASB ASC 825, The Fair Value Option for Financial Assets and Financial Liabilities, permits measurement of certain financial assets and financial liabilities at fair value. If the fair value option is elected, the unrealized gains and losses are reported in earnings at each reporting date. Generally, the fair value option may be elected on an instrument-by-instrument basis as long as it is applied to the instrument in its entirety. The fair value option election is irrevocable unless a new election date occurs. The Conservancy did not elect the fair value option for any of its financial assets or liabilities and, therefore, the adoption of FASB ASC 825 had no impact on the Conservancy's financial position, changes in net assets, or cash flows.

NOTE 8 CONTRIBUTED NONFINANCIAL ASSETS

Contributed nonfinancial assets recognized within the consolidated statement of activities included the following for years ended, December 31:

	 2024	_	2023
Land	\$ 2,500,000		\$ -
Property and Equipment	-		11,910
Services	 965		58,793
Subtotal	2,500,965		70,703
Donated Auction Items included in Special Event, Net	 33,965	_	55,310
Total	\$ 2,534,930		\$ 126,013

The value of donated goods and services is reflected at the fair value of these goods and services at the date of contribution. Contributed services are recorded only if they would have been purchased if not provided by contribution, require specialized skills, and are provided by individuals possessing those skills. Contributed goods are recorded at fair value at the date of donation. Donated auction items were valued at the sale price received during the auction on the day of event. Contributed services are recognized at fair value based on current rates for similar services.

During the year ended December 31, 2024, the Conservancy received a donation of land with a fair value of \$2,500,000 based on the assessed value of the property. The land was capitalized and will provide greater access for trail maintenance and wildlife conservation programs.

All gifts-in-kind received during the years ended December 31, 2024 and 2023 were unrestricted.

NOTE 9 RENTALS UNDER OPERATING LEASES - ASC 842

Conservancy as Lessor

The Conservancy is the lessor in various property leases for land and facilities used principally for recreational and educational purposes. The leases expire at various dates through 2046. The Conservancy is also the lessor in various operating leases for communication sites with various terms, most of which are renewable on a yearly basis. Rental amounts for these leases range from approximately \$100 to \$511,000 per year. Certain leases can be canceled at any time by either party.

Certain of the leases include escalating rental amounts over the term of the lease. Rental income is recognized on a straight-line basis over the term of each lease. The Conservancy recognizes a deferred rent receivable when rental income is in excess of the rent payments received. At December 31, 2024 and 2023, the total deferred rent receivable amounted to \$582,344 and \$527,645, respectively.

Future annual minimum lease payments to be received from operating leases are as follows for years ending December 31:

Year Ending December 31,	 Amount
2025	\$ 3,064,457
2026	2,616,296
2027	2,122,608
2028	1,835,104
2029	1,320,758
Thereafter	6,616,237
Total	\$ 17,575,460

Total lease revenue for the year ended December 31, 2024, for land, facilities, and communications sites totaled approximately \$4,940,039.

Conservancy as Lessee

The Conservancy leases office facilities and communications sites for various terms under long-term, noncancelable lease agreements. The leases expire at various dates through the year 2038. In the normal course of business, it is expected that these leases will be renewed or replaced by similar leases. The agreements generally require the Conservancy to pay insurance and repairs.

NOTE 9 RENTALS UNDER OPERATING LEASES - ASC 842 (CONTINUED)

Conservancy as Lessee (Continued)

The following table provides quantitative information concerning the Conservancy's leases:

	2024		 2023
Lease Costs			
Operating Lease Costs	\$	259,661	\$ 261,818
Short-Term Lease Costs		141,207	
Total Lease Costs	\$	400,868	\$ 261,818
Other Information			
Operating Cash Flows from Operating Leases	\$	256,976	\$ 283,757
Right-of-Use Assets Obtained in Exchange for New			
Operating Lease Liabilities	\$	-	\$ -
Weighted-Average Remaining Lease Term -			
Operating Leases		3.7 Years	4.4 Years
Weighted-Average Discount Rate - Operating Leases		1.56%	1.54%

The Conservancy classifies the total undiscounted lease payments that are due in the next 12 months as current. A maturity analysis of annual undiscounted cash flows for lease liabilities as of December 31, 2024 is as follows:

	(Operating
Year Ending December 31,		Leases
2025	\$	253,455
2026		253,126
2027		115,023
2028		6,407
2029		6,407
Thereafter		57,661
Total Lease Payments		692,079
Less: Interest		(20,004)
Present Value of Lease Liabilities	\$	672,075
		_
Short-Term Operating Lease Liabilities	\$	245,651
Long-Term Operating Lease Liabilities		426,424
Present Value of Operating Lease Liabilities	\$	672,075

NOTE 10 EMPLOYEE RETIREMENT PLANS

Defined Benefit Plan

The Conservancy maintained a noncontributory defined benefit plan (the Plan). Prior to January 1, 1989, the Plan had a benefit formula equal to 59% of the participant's highest three years' average earnings minus 74% of the participant's Social Security primary insurance amount payable at age 65. Effective January 1, 1989, as a result of the change in the Social Security integration law for pension plans, the Plan changed its benefit formula as follows:

For service prior to January 1, 1989: The participant's accrued benefit as of December 31, 1988, was based on the old benefit formula.

For service after December 31, 1988: the participant's benefit formula was 1.5% of the participant's highest three years' average earnings plus 0.65% of the participant's highest three years' average earnings in excess of his or her Social Security covered compensation times the participant's years of service after December 31, 1989. (Social Security covered compensation is the average of the Social Security taxable wage base for the 35 calendar years ending with the year in which the participant attains Social Security retirement age.)

As a result of the March 31, 1996, combination of the Wrigley Memorial Garden Foundation (the Foundation) with the Conservancy, employees of the Foundation were included in the Plan and their prior years of service with the Foundation counted for participation and vesting. No benefit services prior to the combination were carried over from the Foundation.

In 2008, the Plan was amended to cease future benefit accruals effective December 31, 2008. Only eligible compensation and years of participation earned through December 31, 2008, were taken into consideration, and there were no further benefit accruals earned after December 31, 2008. During the year ended December 31, 2024, the Conservancy's obligation under the Plan was settled through the purchase of a nonparticipating annuity contract from an insurance company. The premium of the policy of \$399,500 was paid by the Conservancy and is reflected as a settlement of the Plan obligation as reflected below. The purchase of the annuity contract transfers the Conservancy's obligation to make future payments to plan participants to the insurer.

FASB ASC 715-30, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*, requires entities to recognize an asset or liability for the overfunded or underfunded status of their benefit plans in their financial statements. The Conservancy has adopted the provisions of FASB ASC 715-30 and, accordingly, recorded an asset in the amount of \$140,780 at December 31, 2023, which is included within prepaid expenses and other assets in the accompanying 2023 consolidated statement of financial position. No contributions were made- for the years ended December 31, 2024 and 2023.

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Defined Benefit Plan (Continued)

The following table sets forth the funded status and amounts recognized in prepaid expenses and other assets or accrued liabilities in the consolidated statement of financial position at December 31:

	2024		2024			2023
Projected Benefit Obligation, End of Year	\$	=	\$	(414,109)		
Fair Value of Assets, End of Year				554,889		
Overfunded (Unfunded) Status	\$	-	\$	140,780		
Accrued Benefit Cost Recognized in the Consolidated Statements of Financial Position (Deficit)	\$	_	\$	140,780		
Accumulated Benefit Obligation	Ψ	-	Ψ	414,109		
Net Periodic Benefit Cost (Income)		200,124		232,014		
Benefits Paid		6,152		42,793		
Settlements		399,500		1,613,432		

The weighted-average discount rate used at the end of 2023 in determining the actuarial present value of the benefit obligations was 5.32% for 2024. The expected long-term rate of return on assets was 5.00%.

Net actuarial loss of \$9,902 and \$359,067, and the amortization of actuarial gain of \$69,246 and \$231,273, were netted for the years ended December 31, 2024 and 2023, respectively, and recognized as a gain of \$59,344 and a loss of \$127,794 in net assets without donor restrictions in the consolidated statement of activities, respectively.

The Conservancy's policy was to fund an amount that was equal to the Plan's normal cost plus an amount necessary to amortize the Plan's past service liabilities. Plan assets consisted of invested equity and debt securities and government and agency notes that were held in a trust.

Net pension cost for the Plan included the following components for the years ended December 31:

	 2024		
Interest Cost	\$ 3,306	\$	62,410
Expected Return on Plan Assets	127,572		(61,669)
Amortization of Net Gain	3,855		-
Settlement/Curtailment Expense	 65,391		231,273
Net Pension Cost	\$ 200,124	\$	232,014

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

403(b) Thrift Plan

At January 1, 2009, the Conservancy began its sponsorship of a 403(b) thrift plan (Thrift Plan) utilizing the safe harbor employer contribution as follows:

- a. 3% nonelective contribution for all employees
- b. 100% match of an employee's contribution not to exceed 5% of his or her compensation

Whether an employee chooses to make salary reduction contributions or not, all employees are automatically enrolled and an amount equal to 3% of their earnings will be contributed to their account in the Thrift Plan. Total amounts contributed were \$571,240 and \$501,025 for the years ended December 31, 2024 and 2023, respectively.

NOTE 11 COMMITMENTS AND CONTINGENCIES

Land Lease

In December 2001, the Conservancy and the Santa Catalina Island Company signed a 20-year lease as co-lessees with the state of California (the State) for submerged lands adjacent to Santa Catalina Island. The lease term was renewed effective January 1, 2022 and expires on December 31, 2041. The lease requires the provision and maintenance of 752 recreational moorings, together with open coves for anchorage.

The Conservancy has assigned the maintenance of this lease to Island Recreation Enterprises, LLC, (IRE) the members of which are the Santa Catalina Island Company and the Conservancy. Under the terms of the agreement with IRE, the Conservancy earns 7.5% to 12% of profits and 7.5% of any losses from the operating lease. All operating costs, including lease payments to the state, are the responsibility of IRE. The Conservancy earned revenue related to this agreement for the years ended December 31, 2024 and 2023, amounting to \$361,951 and \$333,563, respectively, which is reflected within lease revenue on the accompanying consolidated statement of activities.

Contingencies

In the normal course of business, the Conservancy is a party to various legal claims, actions, and complaints. It is not possible to predict with certainty whether or not the Conservancy will ultimately be successful in any of these legal matters or, if not, what the impact might be. However, the Conservancy's management does not expect that the results in any legal proceedings will have a material adverse effect on the Conservancy's results of operations, financial position, or cash flows.

NOTE 12 ACCOUNTING AND REPORTING FOR ENDOWMENTS

The Conservancy adopted the provisions of FASB ASC 958-205, *Accounting and Reporting for Endowments*.

Endowment

The Conservancy's endowment includes donor-restricted and board-designated endowment funds. As required by GAAP, net assets associated with endowment funds, including funds designated by the board of directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The board of directors of the Conservancy has interpreted the Merger Agreement between the Conservancy and the Wrigley Garden Memorial Foundation dated March 7, 1996 (the Merger Agreement), under which the Conservancy came to own the Wrigley Endowment, as overriding the spending rules of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The Merger Agreement requires that the value of the Wrigley Endowment Funds as of the date of the merger be deemed the principal balance and that any and all net income of the fund is to be available for expenditure. For the Conservancy's other endowments, the board of directors of the Conservancy has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donorrestricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Conservancy retains in perpetuity (a) the original value of initial and subsequent gift amounts and (b) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. The remaining portion of the donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by the Conservancy in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, an organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation or deflation
- The expected total return from income and the appreciation of investments
- Other resources of the organization
- The investment policies of the organization

NOTE 12 ACCOUNTING AND REPORTING FOR ENDOWMENTS (CONTINUED)

Endowment Net Asset Composition by Type of Fund

		2024	
	Without		
	Donor	With Donor	
	Restrictions	Restrictions	Total
Donor-Restricted Endowment Funds	\$ -	\$ 6,113,567	\$ 6,113,567
Board-Designated Endowment Funds	60,883,290	-	60,883,290
Total	\$ 60,883,290	\$ 6,113,567	\$ 66,996,857
		2023	
	Without		
	Donor	With Donor	
	Restrictions	Restrictions	Total
Donor-Restricted Endowment Funds	\$ -	\$ 5,535,945	\$ 5,535,945
Board-Designated Endowment Funds	62,850,038	-	62,850,038
Total	\$ 62,850,038	\$ 5,535,945	\$ 68,385,983
Change in Endowment Net Assets		2024	
	Without		
	Donor	With Donor	
	Restrictions	Restrictions	Total
Net Assets - Beginning of Year	\$ 62,850,038	\$ 5,535,945	\$ 68,385,983
Contributions	91,687	450,000	541,687
Investment Return			
Investment Income	1,503,082	22,746	1,525,828
Net Appreciation Gains			
(Realized and Unrealized)	4,456,139	104,876	4,561,015
Total Investment Return Appropriation of Endowment	5,959,221	127,622	6,086,843
Assets for Expenditures	(8,017,656)	-	(8,017,656)
Net Endowment Assets	\$ 60,883,290	\$ 6,113,567	\$ 66,996,857

NOTE 12 ACCOUNTING AND REPORTING FOR ENDOWMENTS (CONTINUED)

	2023					
	Without					
	Donor	With Donor				
	Restrictions	Restrictions	Total			
Net Assets - Beginning of Year	\$ 56,499,550	\$ 5,535,945	\$ 62,035,495			
Contributions	66,001	-	66,001			
Investment Return						
Investment Income	922,640	-	922,640			
Net Appreciation Gains						
(Realized and Unrealized)	7,592,847		7,592,847			
Total Investment Return	8,515,487	-	8,515,487			
Appropriation of Endowment						
Assets for Expenditures	(2,231,000)		(2,231,000)			
Net Endowment Assets	\$ 62,850,038	\$ 5,535,945	\$ 68,385,983			

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds and board-designated endowment trends may fall below the level that the donor or UPMIFA requires the Conservancy to retain as a fund of perpetual duration. In accordance with GAAP, there are no deficiencies of this nature that are reported in net assets without donor restrictions as of December 31, 2024 and 2023.

Return Objectives and Risk Parameters

The primary investment objective of the Conservancy is to obtain a return (income and capital appreciation), over time, that will provide funding for the Conservancy's programs and activities, with due consideration for the preservation of capital. Long-term growth is more important than short-term results.

Risk shall be carefully controlled by investing in broadly diversified investment strategies and by investing in several different asset classes (such as U.S. large-cap equities, U.S. small-cap equities, non-U.S. equities, fixed income instruments). Risk, as defined by market value volatility and the possible loss of principal, is to be commensurate with the objective of an 8% return over time. Achievement of the objective shall be measured in rolling five-year periods.

Strategies Employed for Achieving Objectives

The investment strategy shall be long-term, total return oriented, with a bias in favor of equities to achieve growth and broad diversification to control volatility of the value of assets due to changing market conditions. The overall long-term asset allocation target shall be 75% equities and 25% fixed income, with a target allocation for each asset class and a minimum and maximum range for each asset class. The Conservancy's investment advisor may, at his or her discretion, manage the assets under his or her control within ranges specified for each asset class.

NOTE 12 ACCOUNTING AND REPORTING FOR ENDOWMENTS (CONTINUED)

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Conservancy has a payout policy for each of its endowment funds. The payout percentages are 4% or 5% depending on the fund. The Conservancy's management calculates the amount available for distribution pursuant to this policy. The amounts available for distribution are calculated by determining the average of the month-end values for the previous 36 months, and to this value shall be applied the payout percentage that was in effect as of June 30 of the prior year. Promptly following this computation by the Conservancy's chief of finance and administration, and with the written consent of the benefactors or board of directors, funds shall be disbursed as needed, from time to time, using investment earnings first and principal of board designated funds, if necessary, up to but not exceeding the approved payout percentage (unless prior consent is given).

Net investment income from donor-restricted endowment investments is classified and reported based on the existence or absence of donor-imposed restrictions. Net investment income from board-designated endowment investments is considered unrestricted, and the board of directors has approved including the earnings in the board-designated endowment funds.

NOTE 13 NET ASSETS

Net assets without donor restrictions include board designations of approximately \$61,000,000 for endowment funds. Net assets with donor restrictions consist of pledges and contributions restricted by time and purpose.

Net assets with donor restrictions as of December 31, 2024 consist of the following:

Endowment Net Assets	\$ 6,113,567
Projects	
Island Restoration	4,857,295
Solar Project	108,446
Employee Housing Fund	248,500
Native Plant Nursery	199,950
Given Fund for Ocean Conservation	98,789
Bison Management	127,245
Airport Runway	271,644
Education Programs	270,325
Landscape Conservation Plan Development	29,137
Other	341,463
Total Net Assets with Donor Restrictions	\$ 12,666,361

During the year ended December 31, 2024, net assets released from restriction consisted entirely of the release of donor-imposed purpose restrictions.

NOTE 14 CONTRACT REVENUE

The following table shows the Conservancy's contract revenue disaggregated according to the timing of transfer of services:

	 2024		2023
Recognized at Point in Time			
Single Day/Use Program Service Fees	\$ 2,938,831	\$	3,033,978
Retail Sales - Visitor Center	772,425		908,946
Recognized Over Time			
Annual Memberships and Program Fees	887,982		721,874
Total Contract Revenues	\$ 4,599,238	\$	4,664,798

NOTE 15 CONTRACT ASSETS AND CONTRACT LIABILITIES

The majority of the Conservancy's contract revenues are paid on the same date that the performance obligation is satisfied or are paid in advance. As of December 31, 2024 and 2023, contract assets associated with these revenues were not material.

As of December 31, 2024, 2023, and 2022, the Conservancy's contract liabilities represent payments received prior to satisfaction of the performance obligation of \$80,327, \$237,781, \$266,776, respectively, which are reflected as deferred revenue on the consolidated statement of financial position.

NOTE 16 SUMMARIZED PRIOR-PERIOD INFORMATION

The consolidated financial statements include certain prior year summarized comparative information in total, but not by asset class. Such information does not include sufficient detail to constitute a presentation in accordance with GAAP. Accordingly, such information should be read in conjunction with the Conservancy's consolidated financial statements as of and for the year ended December 31, 2023, from which the summarized information was derived.

NOTE 17 SUBSEQUENT EVENTS

The Conservancy has evaluated subsequent events through July 11, 2025, which was the date the consolidated financial statements were available to be issued and has not identified any other events that it deems to be material.

